University Budget Committee

FEBRUARY 5, 2016

CALIFORNIA STATE UNIVERSITY, CHICO
University Budget Committee

- January Governor’s Budget Proposal
- Enrollment Update
- Academic Affairs Budget Overview
- Budget Task Force – AA
- Budget Information Accessibility
### 2016/17 Support Budget

**Mandatory Costs**: $43.0 million

**Compensation Increase Pool (2%)**: $69.6 million

**Enrollment Growth (3% - 10,700 FTES)**: $110.0 million

**Academic Facilities and Infrastructure**: $25.0 million

**Student Success and Completion**: $50.0 million

**Total 2016/17 Support General Fund Request**: $297.6 million

**Net Tuition Fee Revenue (change in enrollment)**: $<55.9> million

**Net 2016/17 Support General Fund Increase**: $241.7 million

**One-Time Funding Proposals**

- **Deferred Maintenance Projects**: $35.0 million
- **Energy Efficiency Projects (Cap and Trade Funding)**: $35.0 million

*Total budget proposal $148.3 million which includes $7.9 million for debt service.*

**Net 2016/17 Support General Fund Increase**: $241.7 million

**One-Time Funding Proposals**: $101.3 million shortfall

### January Governor's Budget Proposal

November 17, 2015

http://www.calstate.edu/bot/agendas/nov15/finance.pdf

January 7, 2016

http://www.ebudget.ca.gov/
State tuition remains unchanged from 2011-12 levels ($5,472 – undergrad rate)

Expand access through technology

Improve 4-year graduation rate

Develop a funding model based primarily on student success
Enrollment Update

Spring 2016 FTES as of February 4, 2016

- Number in parenthesis, if any, is change from previous day
- Same term period (Fall/Fall, Spring/Spring) on same day from census

(02/01/2015)

- Headcount is up 264/1%
- Resident FTES is up 265/1%
- Resident average unit load is 13.87, lower than last year at this time of 13.94
- New student enrollment is 1,145 (goal was 1,120)
- Add/drop registration continues through 2/5
- Census is 2/19
- Over $63M in financial aid has been disbursed for spring semester ($136 M to date for the 2015-16 aid year)

### STUDENT COUNT

<table>
<thead>
<tr>
<th></th>
<th>Today*</th>
<th>Previous Day</th>
<th>Previous Semester**</th>
</tr>
</thead>
<tbody>
<tr>
<td>STUDENT COUNT</td>
<td>16,583.0 (+8.0)</td>
<td>16,575.0</td>
<td>16,319.0</td>
</tr>
<tr>
<td>TOTAL FTES</td>
<td>15,408.1 (+13.6)</td>
<td>15,394.5</td>
<td>15,240.6</td>
</tr>
<tr>
<td>RESIDENTIAL FTES</td>
<td>14,721.6 (+15.1)</td>
<td>14,706.4</td>
<td>14,456.4</td>
</tr>
</tbody>
</table>

### 2015-16 Annualized Resident FTES Funded Target and Current Estimate

- Target is 15,000, an increase of 437/3% over the 2014-15 target of 14,563
- Based on spring 2016 enrollment after the first week of the semester, estimate annualized resident FTES will be 15,099, which is 99 or .7% over the target
- Annualized headcount estimate is 16,876

### 2016-17 Annualized Resident FTES Funded Target and Enrollment Planning

- Target is 15,135, an increase of 135/.9% over the 2015-16 target of 15,000
- Considering a +1% planning buffer
- Estimate 4,900 new fall 2016 students (FTF = 2,700 Transfer = 1,800 Graduate/Credential = 400)

<table>
<thead>
<tr>
<th>Type</th>
<th>Headcount</th>
<th>Total FTES</th>
<th>Total Units</th>
<th>Avg Workload</th>
<th>HC:FTES Ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Students</td>
<td>15,821</td>
<td>14,721.55</td>
<td>219,395</td>
<td>13.87</td>
<td>0.931</td>
</tr>
<tr>
<td>Non Res Domestic</td>
<td>185</td>
<td>170.45</td>
<td>2,516</td>
<td>13.60</td>
<td>0.921</td>
</tr>
<tr>
<td>Non Res Foreign</td>
<td>577</td>
<td>516.12</td>
<td>7,471</td>
<td>12.95</td>
<td>0.894</td>
</tr>
<tr>
<td>Total Students</td>
<td>16,583</td>
<td>15,408.12</td>
<td>229,382</td>
<td>13.83</td>
<td>0.929</td>
</tr>
<tr>
<td>CourseMatch</td>
<td>22</td>
<td>4.40</td>
<td>66</td>
<td>3.00</td>
<td>0.200</td>
</tr>
<tr>
<td>IP Students</td>
<td>33</td>
<td>33.00</td>
<td>495</td>
<td>15.00</td>
<td>1.000</td>
</tr>
<tr>
<td>USAC Students</td>
<td>109</td>
<td>87.40</td>
<td>1,308</td>
<td>12.00</td>
<td>0.802</td>
</tr>
</tbody>
</table>
2015-16 General Operating Fund

General Operating Fund - $202 Million

State Support

Tuition & Other Fees

Centrally Managed - $42 Million

Financial Aid, Utilities, Risk Pool, Enterprise, Reserves, Health, CCF, SLF, etc.

Officer Allocations - $160 Million

President, Provost, VPBF, VPSA, & VPUA
Centrally Managed - $42 Million

- Financial Aid: $23.1M
- Utilities: $5.9M
- Insurance: $2.5M
- Health, CCF, SLF, MBA: $5.8M
- Other Misc.: $0.3M
- 2015/16 Compensation (non-faculty): $1.2M
- Reserves: $1.2M
- Enterprise Systems: $1.9M
- 2015/16 Compensation (non-faculty): $1.2M

Financial Aid: $23.1M
## Centrally Managed Budget History
### 2007/08 to 2015/16

<table>
<thead>
<tr>
<th>Category</th>
<th>2007/08</th>
<th>2015/16</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Aid</td>
<td>$11.6M</td>
<td>$23.1M</td>
<td>$11.5M</td>
<td>99%</td>
</tr>
<tr>
<td>Utilities</td>
<td>$5.6M</td>
<td>$5.9M</td>
<td>$0.3M</td>
<td>6%</td>
</tr>
<tr>
<td>Insurance</td>
<td>$2.7M</td>
<td>$2.5M</td>
<td>($0.2M)</td>
<td>-9%</td>
</tr>
<tr>
<td>Health, CCF, SLF, MBA</td>
<td>$3.2M</td>
<td>$5.8M</td>
<td>$2.6M</td>
<td>82%</td>
</tr>
<tr>
<td>Other Misc.</td>
<td>$0.6M</td>
<td>$0.3M</td>
<td>($0.3M)</td>
<td>-54%</td>
</tr>
<tr>
<td>Compensation</td>
<td>$6.5M</td>
<td>$1.2M</td>
<td>($5.3M)</td>
<td>-82%</td>
</tr>
<tr>
<td>Reserves</td>
<td>$1.3M</td>
<td>$1.2M</td>
<td>($0.1M)</td>
<td>-9%</td>
</tr>
<tr>
<td>Enterprise Systems</td>
<td>$1.9M</td>
<td>$1.9M</td>
<td>$0.0M</td>
<td>1%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$33M</td>
<td>$42M</td>
<td>$9M</td>
<td>26%</td>
</tr>
</tbody>
</table>
Centrally Managed - $33 Million

- Financial Aid: $11.6M
- Utilities: $5.6M
- Insurance: $2.7M
- Health, CCF, SLF, MBA: $3.2M
- Other Misc.: $0.6M
- Reserves: $1.3M
- Enterprise Systems: $1.9M

2007/08 Compensation: $6.5M

2007/08
2015-16 General Operating Fund

General Operating Fund - $202 Million
- State Support
- Tuition & Other Fees

Centrally Managed - $42 Million
- Financial Aid, Utilities, Risk Pool, Enterprise, Reserves, Health, CCF, SLF, etc.

Officer Allocations - $160 Million
- President, Provost, VPBF, VPSA, & VPUA
Officer Allocations - $160 Million

VP Business & Finance
$25.3M
16%

VP Student Affairs
$14.7M
9%

VP University Advancement
$4.9M
3%

President
$1.1M

Provost
$113.9M
72%

2015/16
### BASE Funding

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>AA Budget Allocation - Exhibit II</td>
<td>103,466,365</td>
<td>96,624,562</td>
<td>93,184,709</td>
<td>101,768,904</td>
<td>105,580,293</td>
<td>113,874,137</td>
<td>116,000,000</td>
</tr>
<tr>
<td>Adj for Enrollment Management</td>
<td>4,500,000</td>
<td>4,500,000</td>
<td>4,500,000</td>
<td>4,500,000</td>
<td>4,500,000</td>
<td>4,500,000</td>
<td>4,500,000</td>
</tr>
<tr>
<td>Subtotal</td>
<td>107,966,365</td>
<td>101,124,562</td>
<td>97,684,709</td>
<td>106,268,904</td>
<td>105,580,293</td>
<td>114,874,137</td>
<td>116,000,000</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation 1</td>
<td>(66,787,828)</td>
<td>(65,950,734)</td>
<td>(64,569,813)</td>
<td>(67,348,031)</td>
<td>(72,729,311)</td>
<td>(82,143,561)</td>
<td></td>
</tr>
<tr>
<td>Adj for Enrollment Management 4</td>
<td>(3,000,000)</td>
<td>(3,000,000)</td>
<td>(3,000,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subtotal</td>
<td>(74,574,536)</td>
<td>(73,804,415)</td>
<td>(72,993,535)</td>
<td>(74,067,148)</td>
<td>(81,058,930)</td>
<td>(82,143,561)</td>
<td></td>
</tr>
<tr>
<td>Benefits</td>
<td>(26,583,670)</td>
<td>(26,515,387)</td>
<td>(28,255,396)</td>
<td>(30,023,793)</td>
<td>(33,799,324)</td>
<td>(37,400,000)</td>
<td></td>
</tr>
<tr>
<td>Adj for Enrollment Management 9</td>
<td>(1,500,000)</td>
<td>(1,500,000)</td>
<td>(1,500,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Work Study</td>
<td>(1,024,386)</td>
<td>(1,036,443)</td>
<td>(1,085,984)</td>
<td>(1,005,580)</td>
<td>(962,313)</td>
<td>(1,025,740)</td>
<td></td>
</tr>
<tr>
<td>Student Success Initiative Earmark</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Encumbrance Balance</td>
<td>(708,329)</td>
<td>(930,147)</td>
<td>(1,026,684)</td>
<td>(605,483)</td>
<td>(943,438)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subtotal</td>
<td>(104,390,921)</td>
<td>(103,786,392)</td>
<td>(104,861,599)</td>
<td>(105,702,004)</td>
<td>(116,764,005)</td>
<td></td>
<td>(121,214,301)</td>
</tr>
</tbody>
</table>

### ONE-TIME Funding

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning AA Reserve Balance</td>
<td>11,832,597</td>
<td>21,961,472</td>
<td>22,839,965</td>
<td>23,384,274</td>
<td>23,786,256</td>
<td>20,072,099</td>
</tr>
<tr>
<td>Centrally Managed Dist (Prior-year excess)</td>
<td>2,839,117</td>
<td>1,898,451</td>
<td>2,713,067</td>
<td>3,683,450</td>
<td>3,784,196</td>
<td>2,000,000</td>
</tr>
<tr>
<td>Other Budget Transfers</td>
<td>3,714,314</td>
<td>1,641,872</td>
<td>5,008,132</td>
<td>(255,367)</td>
<td>1,303,166</td>
<td>2,255,401</td>
</tr>
<tr>
<td>Subtotal</td>
<td>18,386,028</td>
<td>25,501,795</td>
<td>30,561,164</td>
<td>26,812,357</td>
<td>31,255,811</td>
<td>26,111,696</td>
</tr>
</tbody>
</table>

### Additional ONE-TIME Expense

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>College Unit Rollover</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(2,732,886)</td>
</tr>
<tr>
<td>Professional Dev Rollover</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(446,256)</td>
</tr>
<tr>
<td>Physical Sciences Build Alloc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(2,000,000)</td>
</tr>
<tr>
<td>Ongoing Commitments 2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(1,010,700)</td>
<td>(1,010,700)</td>
</tr>
<tr>
<td>New Bldg Secondary Moves</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(500,000)</td>
</tr>
<tr>
<td>Subtotal</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ending AA Reserve Balance</td>
<td>21,961,472</td>
<td>22,839,965</td>
<td>23,384,274</td>
<td>27,379,256</td>
<td>20,072,099</td>
<td>13,081,690</td>
</tr>
</tbody>
</table>

---

1. 15-16 compensation and O&E included in base budget allocation.
2. Includes BCCER (thru 18-19), classroom refresh (thru 18-19), and computer refresh (thru 17-18).
3. Estimated 1% enrollment growth funding based on Governor's Budget Proposal (increase of 135 resident FTES).
**Budget Task Force – DRAFT Scope**

**Short-term (Feb – April)**

- Broad education and awareness of budget situation in Academic Affairs
  - Overview, unit allocations, projections and process
- Provide a forum for transparent discussion of AA budget; development of principles and priorities
  - Elicit questions, express concerns and provide answers/responses to questions and concerns
- Consider CCF, SLF, lottery allocation processes; perhaps recommending revised processes
- Provide feedback regarding 2016-17 allocation process recommended by SAALT
- Recommend ways we can communicate about the budget across AA
- Begin exploring possibilities for a new budget allocation model and longer-term process
- Build ownership in the budget process
Budget Task Force – DRAFT Scope

**Longer-term (2016-17) - may be same group, may be new group**

- Develop a new, more transparent budgeting process (who, what, when?) in Academic Affairs

- Develop a new, more transparent Academic Affairs budget allocation model that is responsive to university strategic plan and aligns with enrollment priorities (e.g., student demand, differential growth)
Budget Information Availability

CURRENT RESOURCES

- **OpenGov** – Actual revenues & expenses for 2013-14 and 2014-15
  https://csuchicoca.opengov.com

- **Academic Affairs** – Resource Allocation, Presentations
  http://www.csuchico.edu/vpaa/planning/resourceallocation/

- **University Budget Office** – Campus Budget Plans, Presentations,
  http://www.csuchico.edu/bud/

- **CSU Budget Office** – Support Budgets, Student Fees, Legislative Reports, Presentations
  http://www.calstate.edu/budget/

What needs to be added?

How can the broader campus get access to budget information?
Questions?

Feedback?

Presentation available online: www.csuchico.edu/bud/UBC.shtml

Thank you for attending.