



California State
University Chico

2021-22
Campus
Budget Plan

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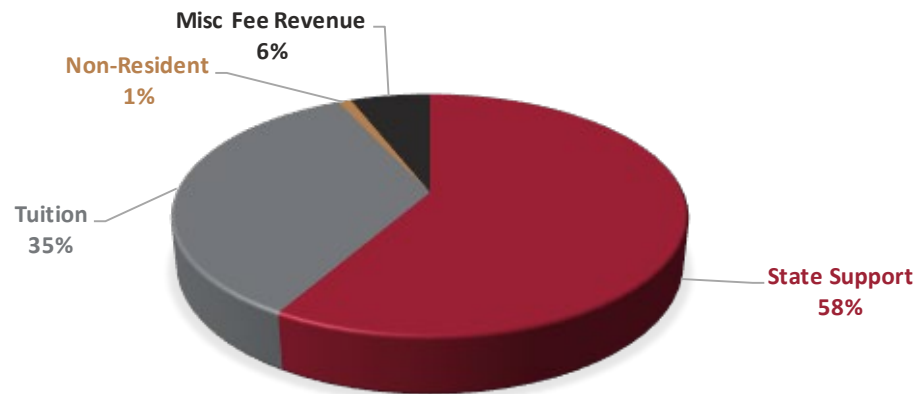
Campus Budget Narrative	28-35
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I. Operating Fund Sources

	State Support	Tuition	Non-Resident	Misc Fee Revenue	Campus Subtotal	Total Budget
20/21 Campus Baseline Allocation	131,838,000	83,158,000	1,948,000	14,450,462	99,556,462	231,394,462
20/21 Campus Adjustments	-	9,111,000	1,473,000	(1,671,462)	8,912,538	8,912,538
20/21 Baseline per CO Letter B 2020-01	131,838,000	92,269,000	3,421,000	12,779,000	108,469,000	240,307,000
20/21 Retirement Adjustment	(1,634,000)					(1,634,000)
20/21 Unit 08 Compensation Adj	41,000					41,000
Base Budget Restoration	8,824,000					8,824,000
Health Insurance	947,000					947,000
Operations & Maint of New Facilities	104,000					104,000
Unit 08 Compensation Adj	40,000					40,000
System Wide Priorities	(4,243,000)					(4,243,000)
GI 2025 (22% to Basic Needs)	4,619,000					4,619,000
AB1460 Ethnic Studies	719,000					719,000
SUG Redistribution	(1,157,000)					(1,157,000)
Campus Fee adj per CO		(9,111,000)	(1,473,000)	(267,000)	(10,851,000)	(10,851,000)
21/22 Baseline per CO Letter B 2021-02	140,098,000	83,158,000	1,948,000	12,512,000	97,618,000	237,716,000
Fee Revenue Adjustments	-	57,000	372,000	1,860,462	2,289,462	2,289,462
21/22 Baseline Allocation	140,098,000	83,215,000	2,320,000	14,372,462	99,907,462	240,005,462
Change From Prior Year	8,260,000	57,000	372,000	(78,000)	351,000	8,611,000

2021/22 OPERATING FUND SOURCES



II. Operating Fund Allocation

	Divisional Allocations						Centrally Managed					Total	
	President	Academic Affairs	Business & Finance	Student Affairs	University Advancement	Information Technology	Subtotal	Financial Aid	Util/Risk/Capital Strategic Init	Enterprise Systems	Restricted Student Fees		Subtotal
Prior Year Baseline Summary													
20/21 Campus Budget Plan	1,337,969	130,418,993	26,395,287	17,442,417	5,471,248		181,065,914	24,065,919	12,785,223	2,315,406	11,162,000	50,328,548	231,394,462
20/21 Retirement Adjustment	(12,574)	(1,085,507)	(343,545)	(133,400)	(45,651)		(1,620,677)			(13,323)		(13,323)	(1,634,000)
20/21 Unit 08 Compensation			41,000				41,000					-	41,000
Creation of Info Tech division		(12,395,575)				14,697,658	2,302,083			(2,302,083)		(2,302,083)	-
Final 20/21 Baseline Budget	1,325,395	116,937,911	26,092,742	17,309,017	5,425,597	14,697,658	181,788,320	24,065,919	12,785,223	-	11,162,000	48,013,142	229,801,462
Percent of Divisional Allocation	0.7%	64.3%	14.4%	9.5%	3.0%	8.1%							
Percent of Allocation w/o President		64.8%	14.5%	9.6%	3.0%	8.1%							
Current Year Baseline Adjustments													
Base Budget Restoration	62,000	5,969,046	1,320,000	839,000	274,000	359,954	8,824,000					-	8,824,000
Health Insurance	5,000	635,000	172,000	95,000	31,000	9,000	947,000					-	947,000
Operations & Maint of New Facilities			50,000				50,000		54,000			54,000	104,000
Unit 08 Compensation			40,000				40,000					-	40,000
GI 2025		1,809,309	278,200	598,594	29,900	876,997	3,593,000					-	3,593,000
Basic Needs & Mental Health				1,026,000			1,026,000					-	1,026,000
Systemwide Priorities	(33,000)	(2,840,000)	(598,000)	(368,000)	(112,000)	(292,000)	(4,243,000)					-	(4,243,000)
AB1460 Ethnic Studies		611,750		107,250		TBD	719,000					-	719,000
SUG Redistribution							-	(1,157,000)				(1,157,000)	(1,157,000)
Fee Revenue Change	3,000	254,908	56,114	37,771	11,707	31,500	395,000				(44,000)	(44,000)	351,000
Scheduled UA Increase (Years 3-5)					550,000		550,000		(550,000)			(550,000)	-
Diversity Office	510,000			(210,000)			300,000		(300,000)			(300,000)	-
Tribal Relations/CALNAGPRA	91,000						91,000		(91,000)			(91,000)	-
Risk Pool/Cap Outlay		(362,578)	(80,903)	(53,668)	(16,823)	(45,572)	(559,544)		559,544			559,544	-
Internal Reallocations	50,000	(50,000)	160,000	68,500	(160,000)		68,500		(68,500)			(68,500)	-
21/22 Baseline Adjustments	688,000	6,027,435	1,397,411	2,140,447	607,784	939,879	11,800,956	(1,157,000)	(395,956)	-	(44,000)	(1,596,956)	10,204,000
21/22 Baseline Allocation	2,013,395	122,965,346	27,490,153	19,449,464	6,033,381	15,637,537	193,589,276	22,908,919	12,389,267	-	11,118,000	46,416,186	240,005,462

II. Operating Fund Allocation – Internal Reallocations

Description of Change	Academic	Business &	Student	University	Information	Centrally	Undesignated	Work	Total	
	President	Affairs	Finance	Affairs	Advancement	Technology		Managed - SI		Study
University Advancement Base Allocation				450,000		(450,000)	450,000		450,000	
FRES Dept relocation from UA to BF			160,000		(160,000)		160,000		160,000	
Diversity relocation from SA to PRES	210,000			(210,000)			195,000	15,000	210,000	
Augmentation Diversity Office	300,000					(300,000)	300,000		300,000	
Advanced Holistic Advising SI Proposal				68,500		(68,500)	68,500		68,500	
Augmentation Tribal Relations for CalNAGPRA	91,000					(91,000)	91,000		91,000	
America Reads from AA to Tribal Relations	50,000	(50,000)						50,000	50,000	
UF Allocation Public Relations Manager				100,000		(100,000)	100,000		100,000	
Division Total	651,000	(50,000)	160,000	(141,500)	390,000	-	(1,009,500)	1,364,500	65,000	1,429,500

III. Divisional Resource Summary Operating Fund

President's Office

Funding Sources

	2020/21	2021/22	Change	
Baseline Budget Allocation	1,337,969	2,013,395	675,426	50.5%
Other Revenue & Reimbursements	-	125,000	125,000	100.0%
Est Retirement Adjustment	(12,574)	-		
Total Funding Sources	1,325,395	2,138,395	813,000	61.3%

Funding Uses

Personnel Costs

Salaries & Wages				
President	381,314	381,314		
Management	381,884	668,000		
Support Staff	126,648	216,648		
Student Assistant	10,250	10,250		
	900,096	1,276,212	376,116	41.8%
Benefits	434,640	600,000		
Total Personnel Costs	1,334,736	1,876,212	541,476	40.6%
Work Study	25,000	90,000		
General Operating Expense	96,850	204,000		
Total Operating Expenses	121,850	294,000	172,150	141.3%
Total Expenses	1,456,586	2,170,212	713,626	49.0%
Contribution to/from Reserves	(131,191)	(31,817)		
Total Funding Uses	1,325,395	2,138,395	813,000	61.3%

III. Divisional Resource Summary Operating Fund

Academic Affairs

Funding Sources

	2020/21	2021/22	Change	
Baseline Budget Allocation	130,418,993	122,965,346	(7,453,647)	-5.7%
Other Revenue & Reimbursements	2,300,000	4,482,737	2,182,737	94.9%
Est Retirement Adjustment	(1,085,507)	-		
Total Funding Sources	131,633,486	127,448,083	(4,185,403)	-3.2%

Funding Uses

Personnel Costs

Salaries & Wages

Faculty	60,880,000	60,574,000		
Management	6,311,000	4,763,000		
Support Staff	17,875,000	11,357,000		
Student Assistant	1,789,000	1,642,000		
Overtime	25,000	25,000		
	86,880,000	78,361,000	(8,519,000)	-9.8%

Benefits	45,727,000	41,100,000		
Total Personnel Costs	132,607,000	119,461,000	(13,146,000)	-9.9%

Work Study	1,073,937	806,845		
General Operating Expense	7,378,394	7,884,238		
Total Operating Expenses	8,452,331	8,691,083	238,752	2.8%

Total Expenses	141,059,331	128,152,083	(12,907,248)	-9.2%
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Contribution to/from Reserves	(9,425,845)	(704,000)		
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Total Funding Uses	131,633,486	127,448,083	(4,185,403)	-3.2%
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III. Divisional Resource Summary Operating Fund

Business & Finance

Funding Sources

	2020/21	2021/22	Change	
Baseline Budget Allocation	26,395,287	27,490,153	1,094,866	4.1%
Other Revenue & Reimbursements	5,800,000	5,000,000	(800,000)	-13.8%
Est Retirement Adjustment	(343,545)	-		
Total Funding Sources	31,851,742	32,490,153	638,411	2.0%

Funding Uses

Personnel Costs				
Salaries & Wages				
Management	4,673,000	4,600,000		
Support Staff	12,825,500	13,000,000		
Student Assistant	-			
Overtime	458,400	400,000		
Shift Differentials	155,000	150,000		
	18,111,900	18,150,000	38,100	0.2%
Benefits	11,561,000	12,500,000		
Total Personnel Costs	29,672,900	30,650,000	977,100	3.3%
Work Study	386,386	385,500		
General Operating Expense	3,746,000	3,800,000		
Total Operating Expenses	4,132,386	4,185,500	53,114	1.3%
Total Expenses	33,805,286	34,835,500	1,030,214	3.0%
Contribution to/from Reserves	(1,953,544)	(2,345,347)		
Total Funding Uses	31,851,742	32,490,153	638,411	2.0%

III. Divisional Resource Summary Operating Fund

Student Affairs

Funding Sources

	2020/21	2021/22	Change	
Baseline Budget Allocation	17,442,417	19,449,464	2,007,047	11.5%
Other Revenue & Reimbursements	256,000	500,000	244,000	95.3%
Est Retirement Adjustment	(133,400)	-		
Total Funding Sources	17,565,017	19,949,464	2,384,447	13.6%

Funding Uses

Personnel Costs

Salaries & Wages

Faculty	84,382	-		
Management	3,399,484	3,497,076		
Support Staff	6,871,988	7,609,144		
Student Assistant	604,959	500,000		
	10,960,813	11,606,220	645,407	5.9%

Benefits

Benefits	6,058,749	6,190,283		
Total Personnel Costs	17,019,562	17,796,503	776,941	4.6%

Work Study

Work Study	825,229	810,000		
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General Operating Expense

General Operating Expense	1,713,865	2,351,519		
Total Operating Expenses	2,539,094	3,161,519	622,425	24.5%

Total Expenses

Total Expenses	19,558,656	20,958,022	1,399,366	7.2%
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Contribution to/from Reserves

Contribution to/from Reserves	(1,993,639)	(1,008,558)		
Total Funding Uses	17,565,017	19,949,464	2,384,447	13.6%

III. Divisional Resource Summary Operating Fund

University Advancement

Funding Sources

	2020/21	2021/22	Change	
Baseline Budget Allocation	5,471,248	6,033,381	562,133	10.3%
Other Revenue & Reimbursements	217,000	438,515	221,515	102.1%
Est Retirement Adjustment	(45,651)	-		
Total Funding Sources	5,642,597	6,471,896	829,299	14.7%

Funding Uses

Personnel Costs

Salaries & Wages				
Management	1,840,300	2,092,380		
Support Staff	1,410,771	1,335,112		
Student Assistant	97,000	70,000		
	3,348,071	3,497,492	149,421	4.5%
Benefits	2,090,823	1,990,674		
Total Personnel Costs	5,438,894	5,488,166	49,272	0.9%
Work Study	59,793	59,500		
General Operating Expense	1,038,839	1,300,000		
Total Operating Expenses	1,098,632	1,359,500	260,868	23.7%
Total Expenses	6,537,526	6,847,666	310,140	4.7%
Contribution to/from Reserves	(894,929)	(375,770)		
Total Funding Uses	5,642,597	6,471,896	829,299	14.7%

III. Divisional Resource Summary Operating Fund

Information Technology				
Funding Sources				
	2020/21	2021/22	Change	
Baseline Budget Allocation	*	15,637,537		
Other Revenue & Reimbursements	*	3,200,000		
Est Retirement Adjustment		-		
Total Funding Sources	-	18,837,537	<i>18,837,537</i>	<i>100.0%</i>
Funding Uses				
Personnel Costs				
Salaries & Wages				
Management	*	1,800,000		
Support Staff	*	6,900,000		
Student Assistant	*	300,000		
	-	9,000,000	<i>9,000,000</i>	<i>100.0%</i>
Benefits	*	5,000,000		
Total Personnel Costs	-	14,000,000	<i>14,000,000</i>	<i>100.0%</i>
Work Study	*	214,500		
General Operating Expense	*	5,000,000		
Total Operating Expenses	-	5,214,500	<i>5,214,500</i>	<i>100.0%</i>
Total Expenses	-	19,214,500	<i>19,214,500</i>	<i>100.0%</i>
Contribution to/from Reserves	*	(376,963)		
Total Funding Uses	-	18,837,537	<i>18,837,537</i>	<i>100.0%</i>

* Information Technology was established as a new division for fiscal year 2021/22 thus there are no balances to populate for 2020/21.

III. Divisional Resource Summary

Operating Fund

Centrally Managed			
	2020/21	2021/22	Change
Baseline Budget Allocation	50,328,548	46,416,186	(3,912,362) -7.8%
Est Retirement Adjustment	(13,323)	-	13,323 -100.0%
Total Funding Sources	50,315,225	46,416,186	(3,899,039) -7.7%
Funding Uses			
EOPG	718,919	718,919	
State University Grant	23,143,000	21,986,000	
Grad Equity Fellowship	21,000	21,000	
Job Development	50,000	50,000	
IRA Work Study	133,000	133,000	
Financial Aid	24,065,919	22,908,919	(1,157,000) -4.8%
Electric, Gas, Water, Sewage & Waste	5,178,000	5,178,000	
Energy Projects	772,000	772,000	
Utilities	5,950,000	5,950,000	- 0.0%
Space Rental/Lease	113,000	167,000	
Camera and Security Program	125,000	125,000	
HR Central Costs	80,000	80,000	
Misc Central Costs	44,910	44,910	
Auxiliary Audit Chargeback	(59,258)	(59,258)	
Other Expenses	303,652	357,652	54,000 17.8%
Risk Pool Premiums	3,237,210	3,591,115	353,905 6.9%
Capital Outlay	1,294,361	1,500,000	205,639 15.9%
Strategic Initiatives	2,000,000	990,500	(1,009,500) -50.5%
Utilities/Risk Pool/Other	12,785,223	12,389,267	(395,956) -3.1%
Baseline Budget	2,315,406	-	
20/21 Retirement Adjustment	(13,323)	-	
Enterprise Systems	2,302,083	-	(2,302,083) -100.0%
Health Services Fee Revenue	7,538,000	7,520,000	
Augmented Health Svcs Rev	150,000	150,000	
SLF/CCF/Misc	3,284,000	3,258,000	
Graduate Business Fee	190,000	190,000	
Restricted Student Fees	11,162,000	11,118,000	(44,000) -0.4%
Total Funding Uses	50,315,225	46,416,186	(3,899,039) -7.7%

III. Divisional Resource Summary

Operating Fund

Summary				
Funding Sources				
	2020/21	2021/22	Change	
Baseline Budget Allocation	231,394,462	240,005,462	8,611,000	3.7%
Other Revenue & Reimbursements	8,573,000	13,746,252	5,173,252	60.3%
Est Retirement Adjustment	(1,634,000)	-	1,634,000	-100.0%
Total Funding Sources	238,333,462	253,751,714	15,418,252	6.5% (A)
Funding Uses				
Personnel Costs				
Salaries & Wages				
Faculty	60,964,382	60,574,000	(390,382)	-0.6%
President	381,314	381,314	-	0.0%
Management	16,605,668	17,420,456	814,788	4.9%
Support Staff	39,109,907	40,417,904	1,307,997	3.3%
Student Assistant	2,501,209	2,522,250	21,041	0.8%
Overtime	483,400	425,000	(58,400)	-12.1%
Shift Differentials	155,000	150,000	(5,000)	-3.2%
	120,200,880	121,890,924	1,690,044	1.4%
Benefits	65,872,212	67,380,957	1,508,745	2.3%
Total Personnel Costs	186,073,092	189,271,881	3,198,789	1.7%
Work Study	2,503,345	2,499,345	(4,000)	-0.2%
General Operating Expense	14,277,600	20,897,409	6,619,809	46.4%
Financial Aid	23,932,919	22,775,919	(1,157,000)	-4.8%
Utilities	5,950,000	5,950,000	-	0.0%
Risk Pool	3,237,210	3,591,115	353,905	10.9%
Capital Outlay	1,294,361	1,500,000	205,639	15.9%
Strategic Initiatives	2,000,000	990,500	(1,009,500)	-50.5%
Enterprise Systems	2,302,083	-	(2,302,083)	-100.0%
Restricted Student Fees	11,162,000	11,118,000	(44,000)	-0.4%
Total Operating Expenses	66,659,518	69,322,288	2,662,770	4.0%
Total Expenses	252,732,610	258,594,169	5,861,559	2.3%
Contribution to/from Reserves	(14,399,148)	(4,842,455)	9,556,693	-66.4%
Total Funding Uses	238,333,462	253,751,714	15,418,252	6.5%

(A) Total Funding Sources include division revenues which are not centrally budgeted therefore this amount is greater than the operating budget allocation total displayed in exhibits I, II and V.

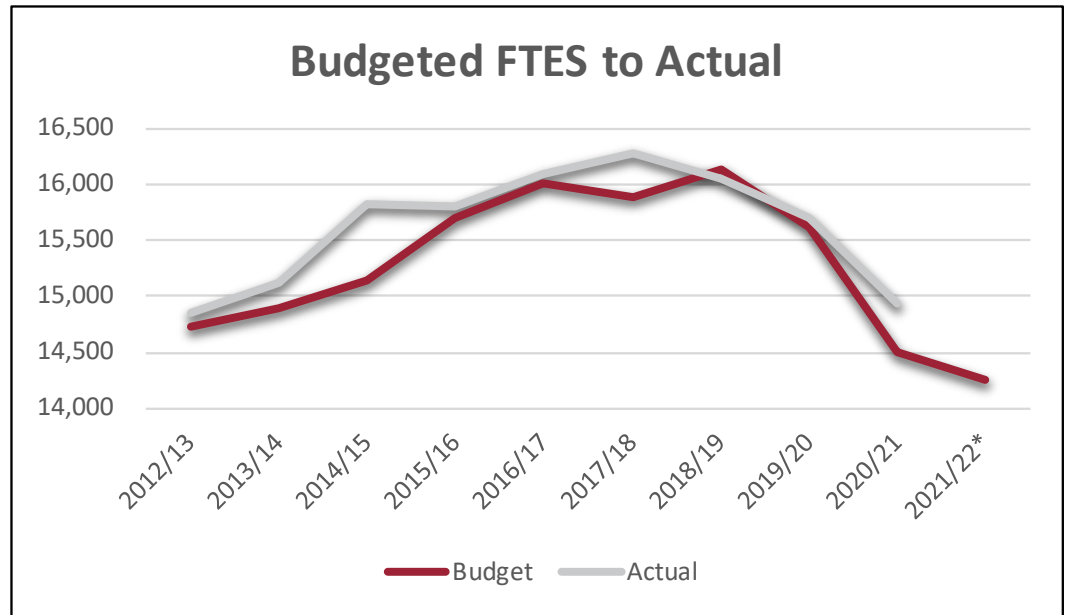
IV. Revenue Sources Operating Fund

	2020/21 Campus Budget Plan	2021/22 Budget Plan to CSU	2021/22 Campus Budget Plan	Change from prior year
State Support				
State Support	131,838,000	140,098,000	140,098,000	8,260,000
Campus Revenue				
Tuition and Fees				
Tuition Revenue	83,158,000	83,215,000	83,215,000	57,000
Non-Resident Fees	1,948,000	2,320,000	2,320,000	372,000
	85,106,000	85,535,000	85,535,000	429,000
Other Revenue - Undesignated				
Application Fee	1,000,000	975,000	975,000	(25,000)
Miscellaneous Category IV Fees	180,000	975,000	175,000	(5,000)
Financial Aid Portion of Fees	1,254,000	-	1,250,000	(4,000)
Federal Work Study Funding	854,462	-	854,462	-
	3,288,462	1,950,000	3,254,462	(34,000)
Restricted Student Fees				
Health Services Fee	7,538,000	7,520,000	7,520,000	(18,000)
Augmented Health Services	150,000	150,000	150,000	-
Graduate Business Fee	190,000	190,000	190,000	-
Miscellaneous Course Fees	225,000	200,000	200,000	(25,000)
Consolidated Course Fee	398,000	404,000	404,000	6,000
Student Learning Fee	2,661,000	2,654,000	2,654,000	(7,000)
	11,162,000	11,118,000	11,118,000	(44,000)
	99,556,462	98,603,000	99,907,462	351,000
Total Baseline Sources	231,394,462	238,701,000	240,005,462	8,611,000

Appendix A-1 Enrollment Charts
 Budgeted FTES to Actual

Year	Budget	Actual	Diff	Ratio
2012/13	14,730	14,851	121	100.8%
2013/14	14,898	15,120	222	101.5%
2014/15	15,147	15,819	672	104.4%
2015/16	15,689	15,795	106	100.7%
2016/17	16,006	16,083	77	100.5%
2017/18	15,875	16,282	407	102.6%
2018/19	16,130	16,060	-70	99.6%
2019/20	15,615	15,705	90	100.6%
2020/21	14,500	14,941	441	103.0%
2021/22*	14,250			

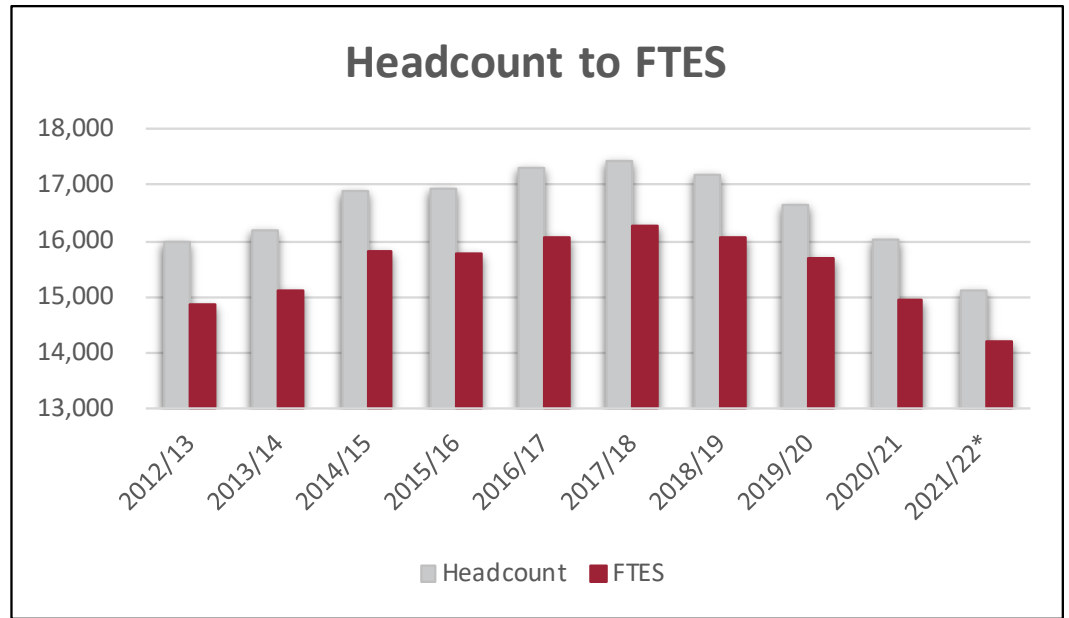
**21/22 figures are estimated*



Appendix A-1 Enrollment Charts
Headcount to FTES

Year	Headcount	FTES	Ratio
2012/13	16,000	14,851	92.8%
2013/14	16,190	15,120	93.4%
2014/15	16,898	15,819	93.6%
2015/16	16,933	15,795	93.3%
2016/17	17,299	16,083	93.0%
2017/18	17,421	16,282	93.5%
2018/19	17,177	16,060	93.5%
2019/20	16,661	15,705	94.3%
2020/21	16,041	14,941	93.1%
2021/22*	15,097	14,190	94.0%

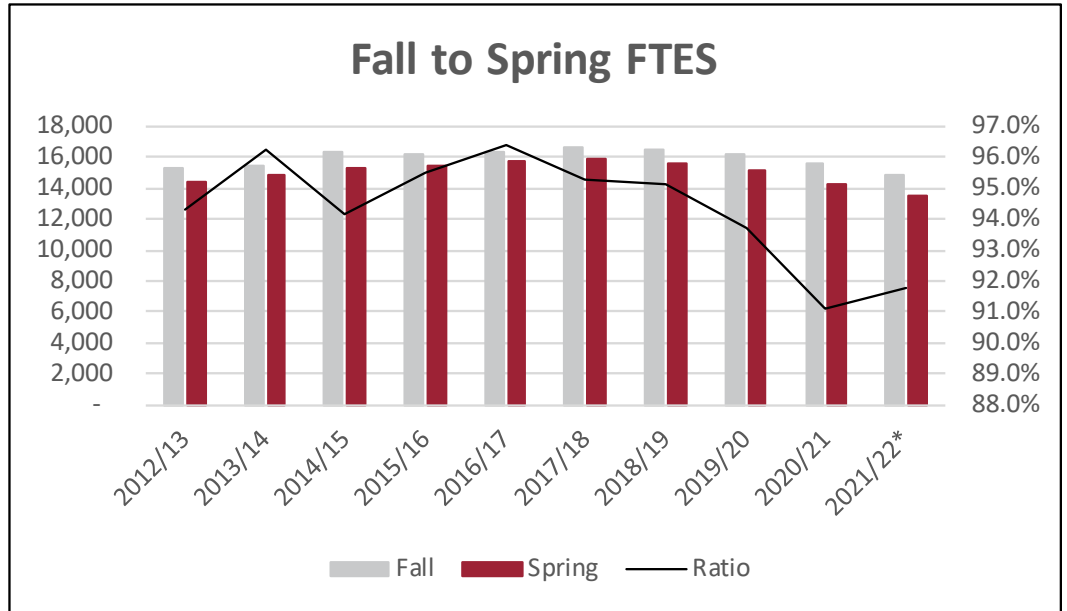
**21/22 figures are estimated*



Appendix A-1 Enrollment Charts
 Fall to Spring FTES

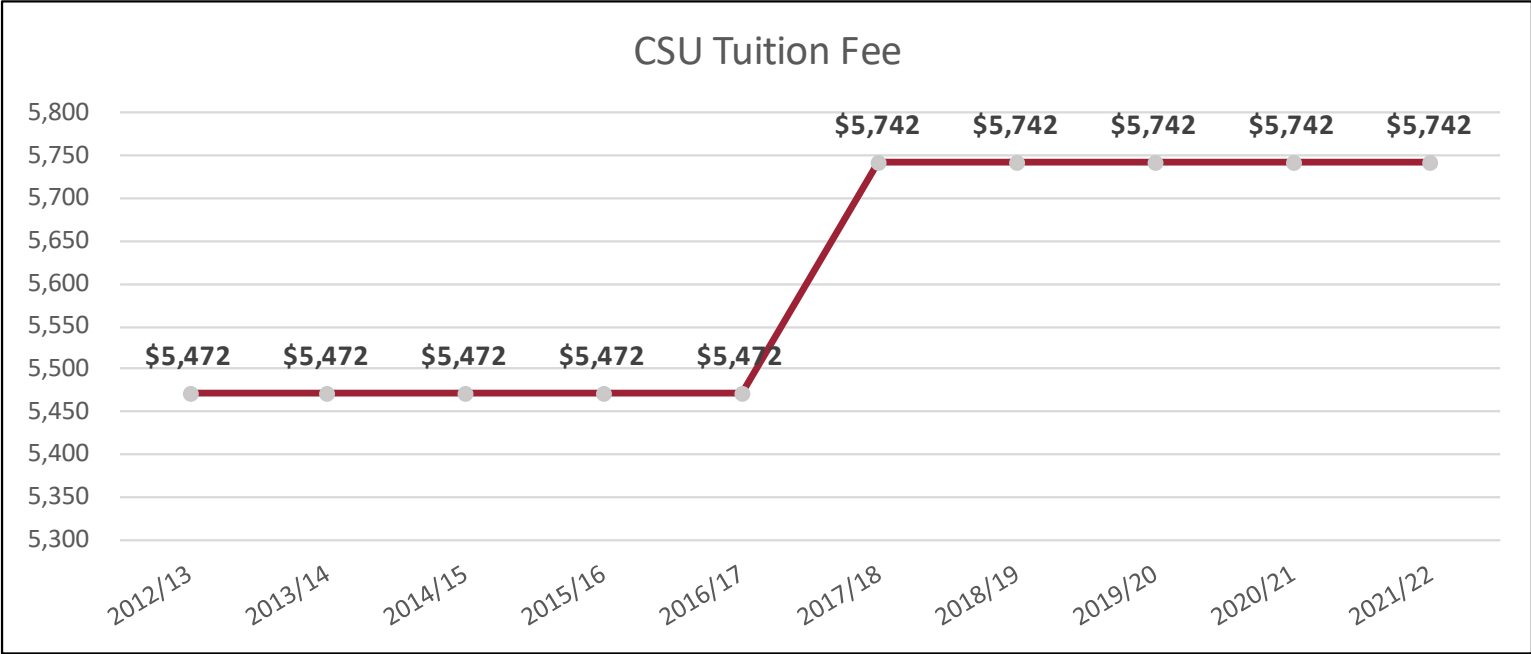
Year	Fall	Spring	Diff	Ratio
2012/13	15,257	14,385	(871)	94.3%
2013/14	15,375	14,793	(582)	96.2%
2014/15	16,252	15,300	(952)	94.1%
2015/16	16,140	15,413	(728)	95.5%
2016/17	16,343	15,748	(596)	96.4%
2017/18	16,647	15,862	(785)	95.3%
2018/19	16,437	15,632	(806)	95.1%
2019/20	16,181	15,164	(1,017)	93.7%
2020/21	15,608	14,221	(1,387)	91.1%
2021/22*	14,769	13,558	(1,211)	91.8%

**21/22 figures are estimated*

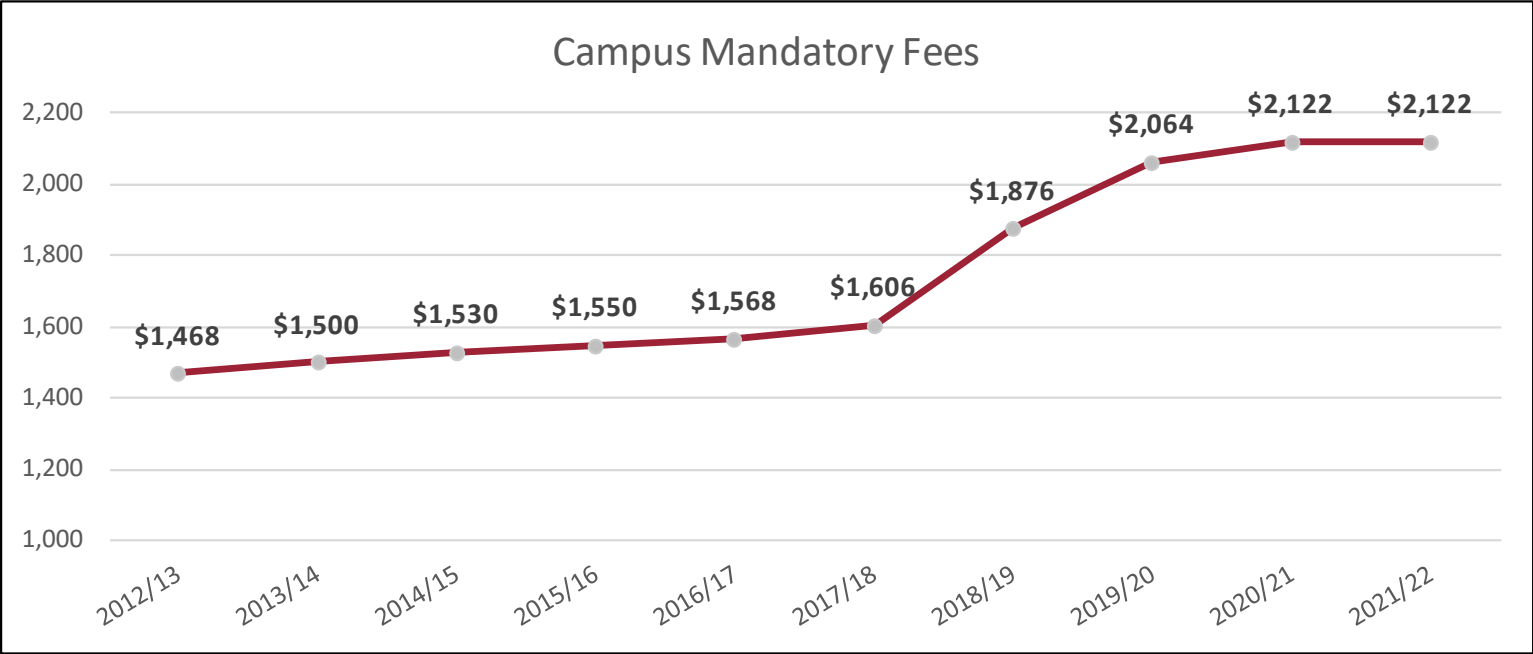


Appendix A-2 Fee Charts

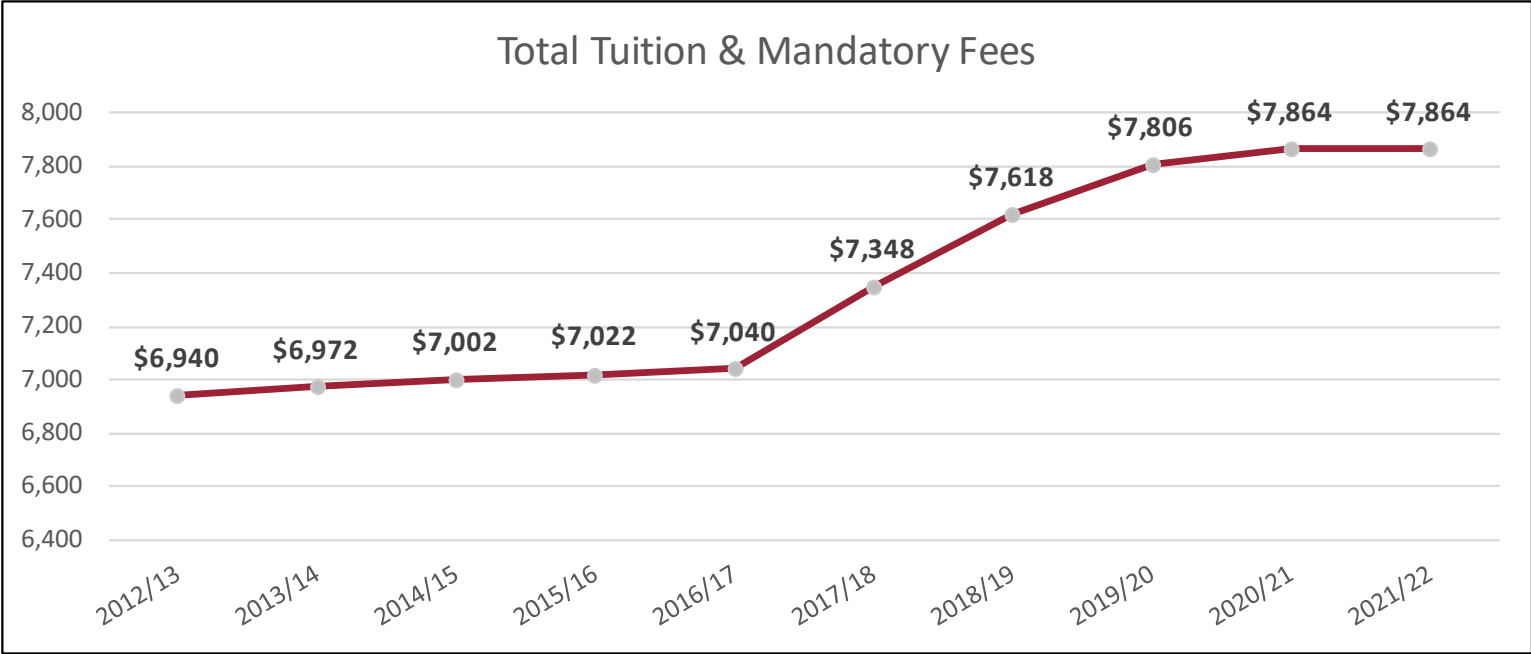
CSU Tuition Fee



Appendix A-2 Fee Charts
Campus Mandatory Fees



Appendix A-2 Fee Charts
Total Tuition & Mandatory Fees



Appendix A-3 10 Year Campus Fee History

Fee Type	2012/13	2013/14		2014/15		2015/16		2016/17		2017/18		2018/19 ^(A)		2019/20		2020/21		2021/22		2021/22
	Fee	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Fixed	CPI	Total
Student Union	\$373		\$6		\$6		\$3		\$3		\$8		\$8		\$8		\$10			\$425
Student Activity	\$63		\$1		\$1		\$1		\$0		\$1		\$1		\$1		\$2			\$71
Consolidated Course Fee	\$13																			\$13
Student Learning Fee	\$18	\$4		\$4		\$4		\$4		\$4		\$44		\$4		\$4				\$90
IRA - Baseline	\$43		\$1		\$1		\$0		\$0		\$1		\$1		\$1		\$1		(B)	\$49
IRA - Athletics	\$90		\$2		\$1		\$1		\$1		\$2		\$0	\$2	\$51		\$3			\$153
Health Services Fee	\$129		\$2		\$2		\$1		\$1		\$3		\$99		\$9		\$9			\$255
Health Facilities Fee	\$3																			\$3
ID Card	\$2																			\$2
Per Semester	\$734	\$4	\$12	\$4	\$11	\$4	\$6	\$4	\$5	\$4	\$15	\$143	\$12	\$64	\$10	\$16	\$13	\$0	\$0	\$1,061
Annual	\$1,468	\$32		\$30		\$20		\$18		\$38		\$310		\$148		\$58		\$0		\$2,122

Consumer Price Index (CPI) ^(C)	3.0%	1.7%	1.5%	0.8%	0.7%	2.1%	2.1%	1.9%	2.3%	1.4%
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(A) For 2018/19, Student Learning Fee increased by \$4 in Fall 2018 and \$40 in Spring 2019

(B) For 2021/22 President Hutchinson approved the recommendation to keep Category II fees flat and remain at the 2020/21 rates
Any fixed, scheduled increases will be delayed by one year and resume in the 2022/23 academic year.

(C) CPI is from Bureau of Labor Statistics - CPI for all Urban Consumers (CPI-U) as of December each year.

Appendix A-4 Financial Aid Set Aside & Work Study

Financial Aid Set Aside (FASA) funds Work Study, grant in aid and job development

Fee Type	21/22 Projected Revenue	FASA %	FASA Amount	Program Balance
Student Union	12,534,000	3.4%	426,000	12,108,000
Student Activity	2,094,000	15.0%	314,000	1,780,000
Student Learning Fee	2,654,000	33.0%	876,000	1,778,000
IRA - Baseline	1,445,000	14.1%	204,000	1,241,000
IRA - Athletics	4,512,000	4.0%	180,000	4,332,000
Health Services Fee	7,520,000	6.0%	451,000	7,069,000
	30,759,000		2,451,000	28,308,000

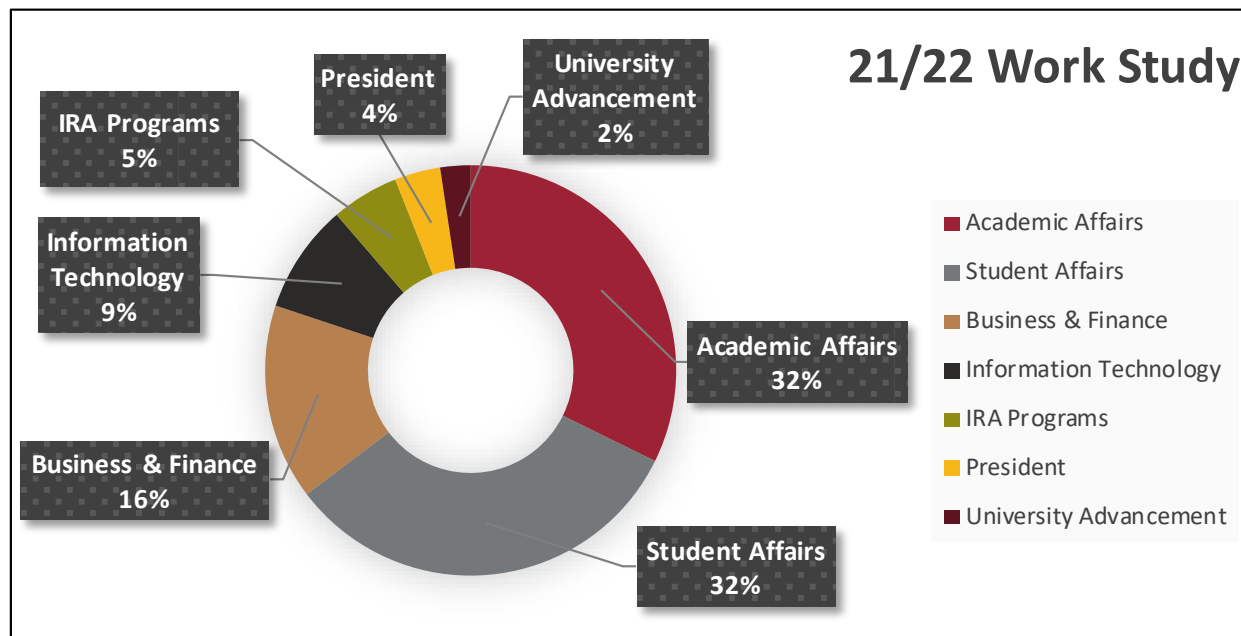
Distribution of Financial Aid Set Aside	20/21	21/22	Change
Grant in Aid	425,000	425,000	\$ -
Chico University Grant (CHUG)	778,000	776,000	\$ (2,000)
Job Development	50,000	50,000	\$ -
Work Study	1,204,000	1,200,000	\$ (4,000)
	2,457,000	2,451,000	\$ (6,000)

Work Study Funding	20/21	21/22	Change
Federal Award	794,650	794,650	-
30% Campus Match	340,564	340,564	-
Fed Award-America Reads*	59,812	59,812	-
Perkins Match	54,319	54,319	-
Job Development	50,000	50,000	-
FASA	1,204,000	1,200,000	(4,000)
	2,503,345	2,499,345	(4,000)

**No Campus match required*

Appendix A-4 Financial Aid Set Aside & Work Study

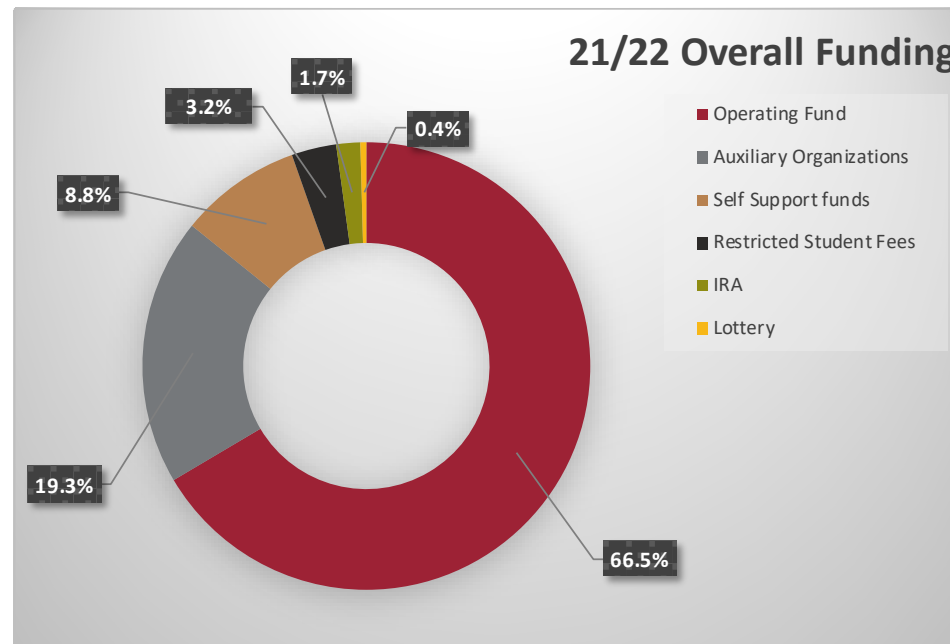
Work Study Distribution	20/21	21/22	Change
President	25,000	90,000	65,000
Academic Affairs	858,937	806,845	(52,092)
Business & Finance	386,386	385,500	(886)
Student Affairs	825,229	810,000	(15,229)
University Advancement	59,793	59,500	(293)
Information Technology	215,000	214,500	(500)
IRA Programs	133,000	133,000	-
	2,503,345	2,499,345	(4,000)



Appendix A-5 Overall Funding Summary

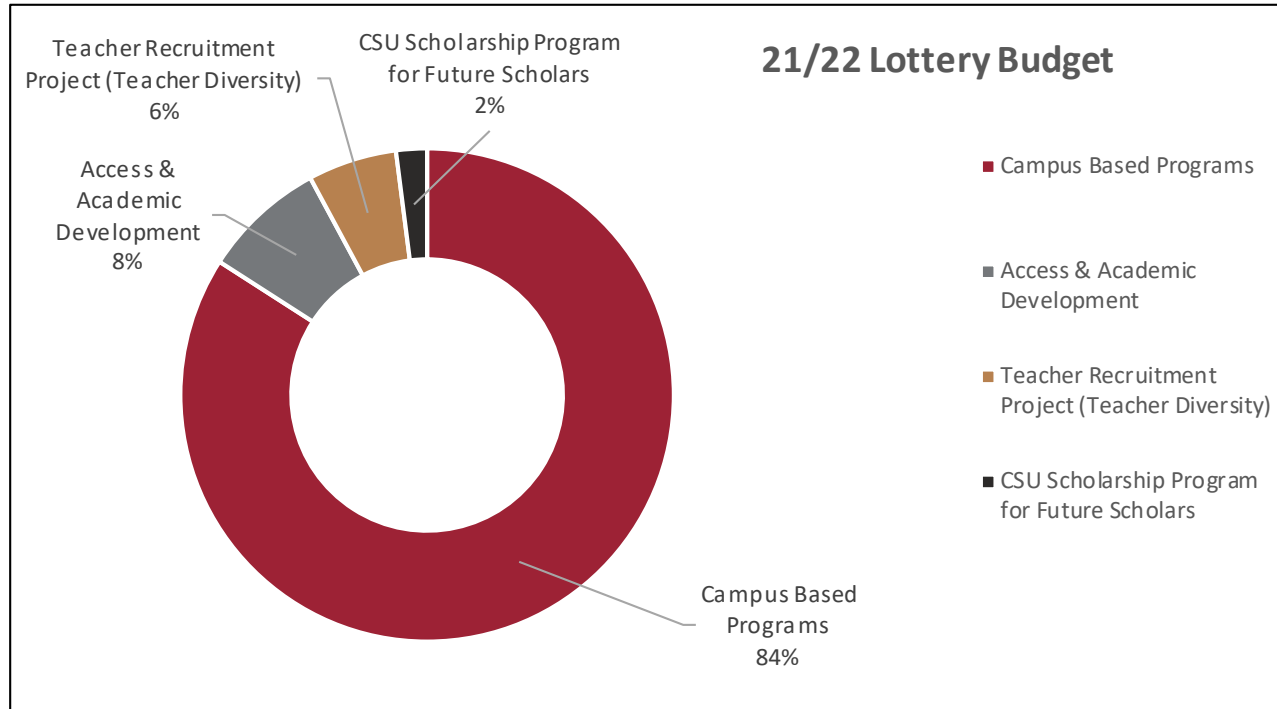
Funds	20/21	21/22	Difference
State Funds			
Operating Fund	220,232,462	228,887,462	8,655,000
Restricted Student Fee Funds	11,162,000	11,118,000	(44,000)
Instructionally Related Activities (IRA)	6,015,000	5,957,000	(58,000) ^(A)
Lottery	1,482,000	1,482,000	-
Self Support Funds			
Housing	8,260,630	21,821,732	13,561,102
Professional and Continuing Education	6,764,150	7,485,000	720,850
Parking	919,209	1,055,000	135,791
Auxiliary Organizations			
Associated Students	23,617,901	16,326,938	(7,290,963)
Chico State Enterprises	35,136,648	38,552,711	3,416,063
University Foundation	10,546,751	11,572,130	1,025,379

^(A) 20/21 IRA figures include expected investment revenue. These revenues have been excluded for 21/22 to properly reflect only fee revenue. The true change in fee revenue is a decrease of \$15,000



Appendix A-6 Lottery Budget

	20/21 Final Budget	21/22 Final Budget	Change	
CSU Scholarship Program for Future Scholars	30,000	30,000	-	0%
Teacher Recruitment Project (Teacher Diversity)	86,370	86,370	-	0%
Access & Academic Development	119,464	119,464	-	0%
Campus Based Programs	1,246,166	1,246,166	-	0%
Total Lottery Budget	1,482,000	1,482,000	-	0%



Appendix A-7 Risk Pool

2021-22 Premiums

	Campus Total	CSU Operating Fund	Print Shop	Enterprise (G)	Health Services	IRA IRA	IRA - Athletics	Continuing Education	Housing	Parking	Lottery	Total Self Support (E)
Liability (A)	950,824	839,616	1,611	610	22,606	19,443	-	19,373	40,730	2,238	4,597	111,208
Athletics Med/Liability (F)	35,728	-	-	-	-	-	35,728	-	-	-	-	35,728
Workers' Comp (B) UI/Disability Insurance	1,329,532	1,200,633	1,689	610	36,810	20,945	-	24,918	41,473	973	1,483	128,899
UI (B)	367,536	331,903	467	169	10,176	5,790	-	6,888	11,465	269	410	35,633
IDL (B)	78,913	71,262	100	36	2,185	1,243	-	1,479	2,462	58	88	7,651
NDI (B)	110,087	99,414	140	51	3,048	1,734	-	2,063	3,434	81	123	10,673
Subtotal	556,536	502,579	707	255	15,408	8,768	-	10,430	17,360	407	621	53,957
Vehicle Insurance (C)	33,545	29,631	-	-	-	-	-	-	3,708	206	-	3,914
Property (D)	684,475	601,926	-	-	3,393	-	-	3,814	73,142	2,200	-	82,549
Total premiums	3,590,640	3,174,385	4,007	1,475	78,217	49,156	35,725	58,535	176,413	6,023	6,700	416,255
Deductible Coverage	300,000	300,000	-	-	-	-	-	-	-	-	-	-
Total Risk Pool Costs	3,890,640	3,474,385	4,007	1,475	78,217	49,156	35,725	58,535	176,413	6,023	6,700	416,255
2020-21 Distribution	3,656,602	3,237,210	3,852	1,624	77,908	40,826	48,790	56,436	176,944	6,104	6,908	419,392
\$ Change	234,038	237,175	155	(149)	309	8,330	(13,062)	2,099	(531)	(81)	(208)	(3,137)
% Change	6.4%	7.3%	4.0%	-9.2%	0.4%	20.4%	-26.8%	3.7%	-0.3%	-1.3%	-3.0%	-0.7%

(A) Liability premiums are distributed based on prior-year Total Expenditures.

(B) Workers' Compensation, IDL, NDI, and Unemployment Insurance are distributed based on prior-year Total Compensation costs.

(C) Vehicle premiums are apportioned according to the number of insured vehicles.

(D) Property premiums are apportioned according to insured value of buildings.

(E) This amount represents the self-supporting funds prorata share of insurance premium expense and is reimbursed/credited back to the CSU Operating Fund.

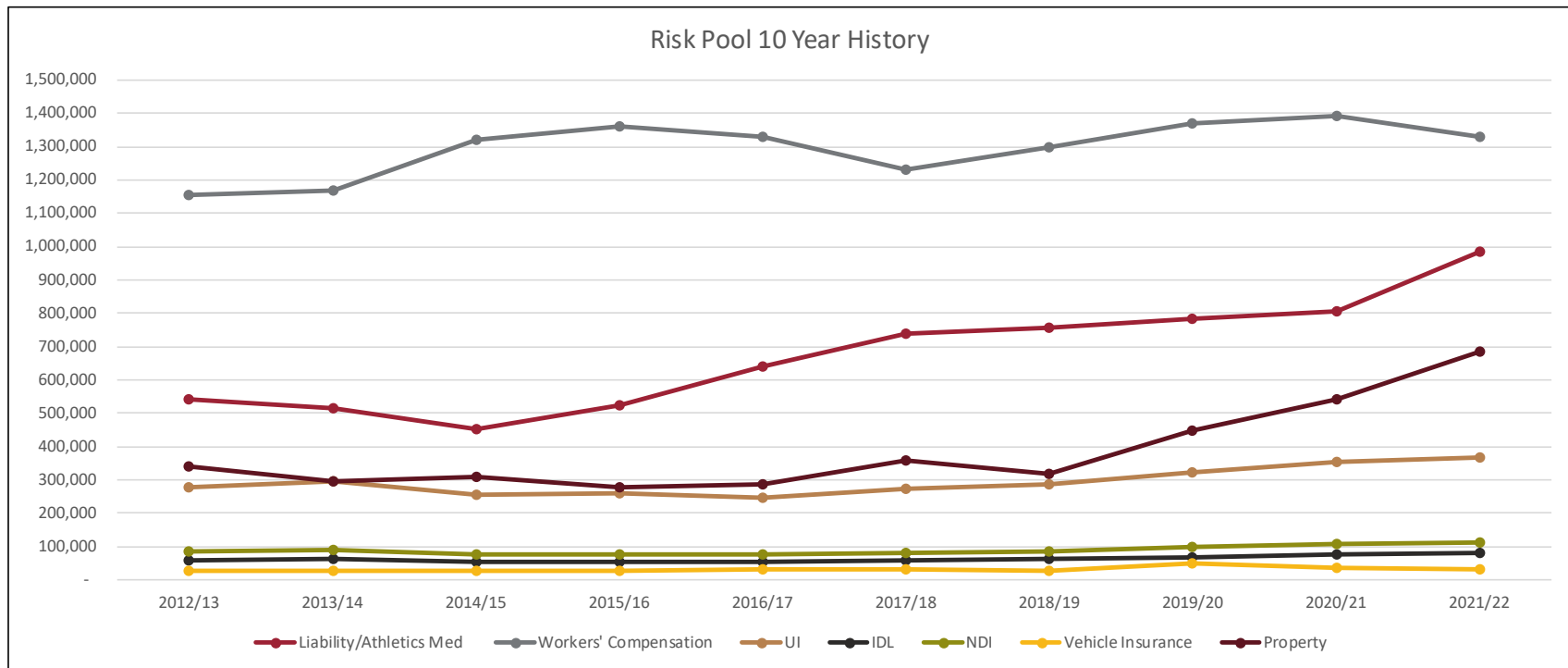
(F) Medical Liability insurance paid by Athletics

(G) Includes Live Scan & Prometrics

Appendix A-8 Risk Pool 10 Year History

Risk Pool Premium History

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Liability/Athletics Med	542,141	515,048	452,641	524,436	640,637	737,059	757,608	781,415	804,572	986,552
Workers' Compensation	1,156,504	1,167,653	1,321,996	1,358,833	1,328,110	1,229,320	1,298,121	1,370,715	1,393,776	1,329,532
UI	279,875	294,283	256,406	259,012	248,359	274,614	288,370	322,329	354,258	367,536
IDL	60,091	63,185	55,052	55,612	53,324	58,962	61,915	69,206	76,062	78,913
NDI	83,830	88,146	76,800	77,581	74,390	82,254	86,374	96,546	106,110	110,087
Vehicle Insurance	27,959	26,543	28,359	27,509	33,796	33,144	27,663	50,167	36,424	33,545
Property	339,640	296,017	310,394	277,568	286,116	359,256	320,254	449,504	541,491	684,475
Total premiums	2,490,040	2,450,874	2,501,648	2,580,550	2,664,732	2,774,609	2,840,305	3,139,882	3,312,692	3,590,640
\$ Change from Prior Year	(13,652)	(39,166)	50,774	78,902	84,182	109,877	65,696	299,577	172,810	234,038
% Change from Prior Year	-0.5%	-1.6%	2.0%	3.1%	3.2%	4.0%	2.3%	9.5%	5.2%	6.4%

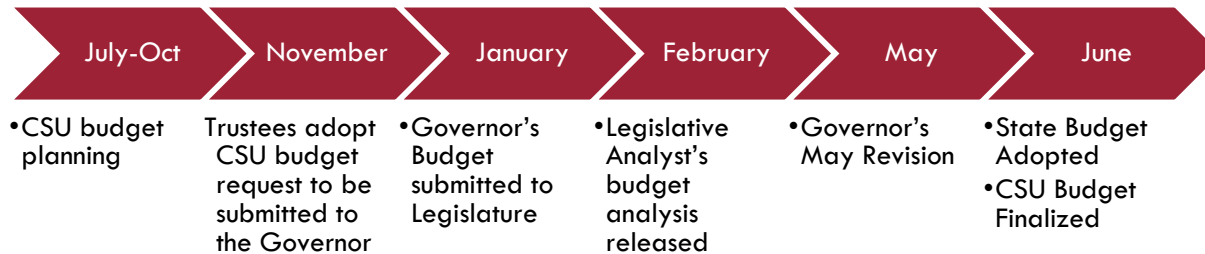


CAMPUS BUDGET NARRATIVE

The budget is an important annual planning document for Chico State. Given the current uncertainties with the economy and enrollment, Chico State has taken a prudent approach to building the 2021/22 budget. Base changes to the operating budget are funded through ongoing allocation or deallocation of state support and campus fee revenues.

The President and Cabinet Vice Presidents direct the resource allocation process, including the creation of the operating and capital budgets. University Budget office, in collaboration with Academic and Student Affairs, Business and Finance, Information Technology, University Advancement, and Enrollment Management leaders advise on enrollment, revenue and expenditure assumptions, budget considerations, university-wide priorities relative to resource allocations, and campus guidelines relating to finance.

STATE BUDGET CYCLE



CAMPUS BUDGET CYCLE



Exhibit I – Operating Fund Sources

Overview of the major sources of revenue for the operating fund, including restricted student fee funds. This exhibit shows campus adjustments to the Chancellor’s Office published budget. Campus adjustments are necessary to accurately reflect local enrollment and fee revenue estimates, in order to project a reasonable baseline budget allocation.

Planning Parameters	Description	Amounts		Other Information/Resources
State Support	State support funding increased by 6.2% from 2020/21.	<u>2020/21</u> \$131.8M	<u>2021/22</u> \$140M	CO Budget memo The \$8.8M restoration of the 2020/21 budget reduction was the predominant source of undesignated funding. Other dollars had specific designations such as GI 2025, Health insurance premium increases, new ethnic studies course funding, etc.
	CSU enrollment targets were flat from 2020/21 and no enrollment growth was provided for 2021/22.	Budget resident target = 15,560 FTES		
Tuition	CSU, Chico’s 2021/22 budgeted FTES decreased from the prior year 14,500 to 14,250 (1.7%).	<u>2020/21</u> \$83.2M	<u>2021/22</u> \$83.2M	Fee Information Tuition fee rates for 2021/22 remain the same as the 2020/21 academic year. Tuition is estimated at \$5,840 per budgeted FTES, an increase from the prior year \$5,735. The rate per FTES is recalculated each year based off a 3-year average of actual revenue per FTES.
		University Projected Headcount: Summer 2021: 53 Fall 2021: 15,661 Spring 2022: 14,532		
		Budget planning target = 14,250 FTES		
Non-resident Fees	Non-resident FTES for 2021/22 is estimated at 300, an increase from the prior year 205.	<u>2020/21</u> \$1.9M	<u>2021/22</u> \$2.3M	While this appears to be an increase from the prior year FTES, Domestic Non-resident students were not properly captured in the prior year which skews the comparison. Total Non-Resident FTES are estimated to stay flat from the prior year.

Exhibit I – Operating Fund Sources

Overview of the major sources of revenue for the operating fund, including restricted student fee funds. This exhibit shows campus adjustments to the Chancellor’s Office published budget. Campus adjustments are necessary to accurately reflect local enrollment and fee revenue estimates, in order to project a reasonable baseline budget allocation.

Planning Parameters	Description	Amounts	Other Information/Resources
Misc. Fee Revenue	<ul style="list-style-type: none"> - Application fee revenue was reduced by \$25,000 to reflect the continuing decline in applications. - Misc. Course Fee revenue was decreased by \$25,000 due to declining enrollment in IEGE and Business Management category III fee programs. - Reductions in Health Services, Consolidated Course Fee, Student Learning Fee and Financial Aid Set Aside are all driven from the projected FTES decrease. 		
Changes from prior-year:	<ul style="list-style-type: none"> - Other Revenue & Reimbursements has been removed from this exhibit and is only included in Exhibit III. - The annual Retirement Adjustment has been removed. The anticipated 2021/22 retirement adjustment is not expected to be a material amount and these projections were largely a source of confusion in the prior year. 		

Exhibit II – Operating Fund Allocation

Overview of how the Baseline Budget is allocated by division, including detailed changes to divisional base funding.

Planning Parameters	Description	Amounts	Other Information/Resources
Prior Year Baseline Summary	2020/21 Campus Budget Plan	\$231 million	2020/21 Campus Budget Plan
	2020/21 Retirement Adjustment <i>Campus state support is adjusted as CalPERS contribution rates change. Between 20/21 and 21/22, rates decreased 12.7% for Peace Officers and 1.7% for Staff/Faculty/MPP.</i>	-\$1,634,000	This allocation is distributed to each division by their pro-rata share of the prior-year total retirement expense.
	Year 1 of 2 for Unit 08 (Peace Officers) GSI	\$41,000	Bargaining Agreement reached in 2020/21 for Unit 08. Includes 3% GSIs for 2018/19 and 2019/20 effective 1/1/21. Campuses to be funded for one year in 2020/21 and the second in 2021/22
Current Year Baseline Adjustments	2021/22 Base Budget Restoration	\$8,824,000	The 2020/21 State funding reduction due to COVID-19 budget uncertainties was restored in the current year. Divisions were restored utilizing the same methodology as the reduction from the prior year.
	Baseline State Support Adjustments	\$2,132,000	Strategic budget increases were applied in the following priority: <ul style="list-style-type: none"> • Additional funding for Health insurance increase of \$947K • Allocation for Operation & Maintenance of new facilities of \$104K, CSE/CLIC \$24k & BMU/SLL \$80k • Addition compensation for Unit 8 of \$40K • \$4.6M in GI 2025 funding including \$1M designated for Basic Needs • \$4.2M was pulled back for System Wide Priorities to be later redistributed • \$719K to fund new Ethnic Studies requirements

Exhibit II – Operating Fund Allocation

Overview of how the Baseline Budget is allocated by division, including detailed changes to divisional base funding.

Planning Parameters	Description	Amounts	Other Information/Resources
	Internal Campus Adjustments	\$1,429,500	<ol style="list-style-type: none"> 1. Funded years 3-5 of the University Advancement 5-year plan, as well funding one new FTE for the Public Relations Manager \$550K 2. The Diversity office moved from Student Affairs to the Office of the President and one new FTE was funded for a dedicated Chief Diversity Officer \$510K 3. Tribal Relations was funded one new FTE to meet the new CALNAGPRA requirements \$91K 4. The America Reads program moved from Academic Affairs to Tribal Relations which comprises \$50K per year of Work Study funding. 5. The Facilities Reservations office moved from under University Public Engagement to Facilities Management Services. \$160K 6. Advanced Holistic Advising SI Proposal \$68,500
Changes from prior-year:	- Other Revenue & Reimbursements and the Estimated Retirement Adjustment described in Exhibit I, have been removed and remain only in Exhibit III		

Exhibit III – Divisional Resource Summary

Displays total operating fund sources and uses by division, including funding uses by major expenditure category.

Planning Parameters	Description
President' Office	<p>Each division's funding sources and planned uses, by expenditure category, are projected and compared to prior-year. Division's are asked to provide estimates on revenues & reimbursements not centrally budgeted by the University Budget Office to present a complete picture of total divisional sources and uses.</p> <p>The formation of the Division of Information Technology is new for 2021/22. Previously this operation was predominantly funded under Academic Affairs with a separate funding source from the Centrally Managed Enterprise allocation. These funding sources have been pulled together to form the new Division of Information Technology.</p>
Academic Affairs	
Business & Finance	
Student Affairs	
University Advancement	
Information Technology	
Centrally Managed	<ul style="list-style-type: none"> - State University Grant (SUG) decreased by \$1.1M through a system-wide redistribution. - Utilities budget remained flat for 2021/22. - Risk Pool increased by \$353,905 which was a 6.9% increase from CSURMA. - Strategic initiatives had \$1M reallocated to other divisions to support the funding of the Chief Diversity Officer, a new position to comply with CalNAGPRA requirements as well as funding University Advancement's base budget deficit and Public Relations manager. - Capital Outlay increase of \$205,639 to \$1.5M to support upcoming capital funding needs such as the utility infrastructure repairs and the new Butte & Glenn hall buildings. - \$2.3M was reallocated to the new Information Technology Division from Enterprise Systems.
Notes	<p>The year-over-year changes reflected for personnel costs on the summary sheet represent an alignment of budget with expected spending rather than an actual change in staffing. Budget processes evolved to include a more accurate picture of divisional activities.</p>
Changes from prior-year:	<p><u>Additional Exhibits:</u></p> <ul style="list-style-type: none"> - New Information Technology Division

Appendices

Description	Other Information/Resources
Appendix A-1, A-2 and A-3	<p>Displays the 10-year trends in enrollment and fee revenue.</p> <p><i>Changes from prior year:</i> For 2021/22 President Hutchinson approved to keep Category II fees flat at the 2020/21 rates. Any fixed or scheduled increases will be delayed by one year and resume in the 2022/23 academic year.</p>
Appendix A-4	<p>Select mandatory student fees have a portion set aside for student financial aid. This schedule shows the percentages by fee and estimated total set aside for student financial aid. This also shows the distribution by type of aid. Work study is funded by this set aside in addition to a federal award. Work study distribution by division is also included in this appendix.</p> <p><i>Changes from prior year:</i></p> <ul style="list-style-type: none"> - Chico University Grant (CHUG) reduced by \$2,000 and Work-study reduced by \$4,000 due to reduced fee revenue. - \$50,000 of Work Study reallocated from Academic Affairs to the President’s Office as Tribal Relations is now responsible for the America Reads program. \$15,000 of Work Study reallocated from Student Affairs to the President’s Office as the Diversity office moved to the President.
Appendix A-5	<p>Breakout of funding sources for major campus funds outside of the operating fund. Provides a comprehensive view of total campus funding. Excludes funds which are administered by the University but are not budgeted such as financial aid funds, contracts and grants trust, miscellaneous trust, and major capital projects.</p> <p><i>Changes from prior year:</i></p> <ul style="list-style-type: none"> - IRA revenues have been excluded for 2021/22 to properly reflect only fee revenue. The true change in fee revenue is a decrease of \$15,000 - University Housing shows an increase in \$13.5M from the prior year. Due to the COVID-19 restrictions, Housing expected a 10% occupancy in 2020/21 but is projecting 83% occupancy in 21/22. - Associated Students is expecting a decrease of \$7.3M from the prior year. This is primarily due to greatly reduced dining services due to COVID and having fewer students on campus. Student fee revenue is also expected to decrease with declining enrollments which directly impacts Associated Students programs funded by the AS Activity Fee and Student Union Fee.

Appendices

Description	Other Information/Resources
Appendix A-6	Breakout of the uses of lottery funding.
Appendix A-7	Displays current year risk pool liability by fund and activity. Prior year (2020-21) distribution amounts are based off the final risk pool allocation memo which differs from the prior year campus budget plan amounts by \$5,828 due to a small variance in the early bird estimate and the final memo.
Appendix A-8	Displays risk pool liability amounts by year and major category for last 10 years.
Changes from prior year:	