

AUGUST 14, 2019







- Learn more about who our colleagues are in the Business & Finance Division, and what they do!
- ► Talk about this year's Business & Finance goals
- Identify ways in which Business & Finance can contribute to student success

Key Messages from Meet the VP Meetings

- We need more communication!
- We need to have some consistency in leadership
- We need a voice at the table for B&F
- We need to convert some of our temporary positions
- We need a unifying vision for how B&F contributes to the campus community
- Reduce fear and uncertainty
- How can B&F contribute to student success?

Key Messages from the First 100 Days Meetings

- Continue getting to know our employees
- Improve B&F processes for clarity and ease of use
- Address Chico's budget planning processes
- Build cohesion across the campus Divisions
- Stay transparent and visible
- Leverage the various funding sources available
- Foster a culture of decision-making and complete implementation
- Find ways to include stakeholders in B&F outcomes
- Connect with students



Multi-level Leadership Model



Knowledge

Skills

Personal Attributes Job Duties for Leadership Roles

- Structuring Work
- Managing Talent
- Inspiring Performance
- Building Teams
- Using & Sharing Information
- Facilitating Change

Individual Contributions

Outcomes

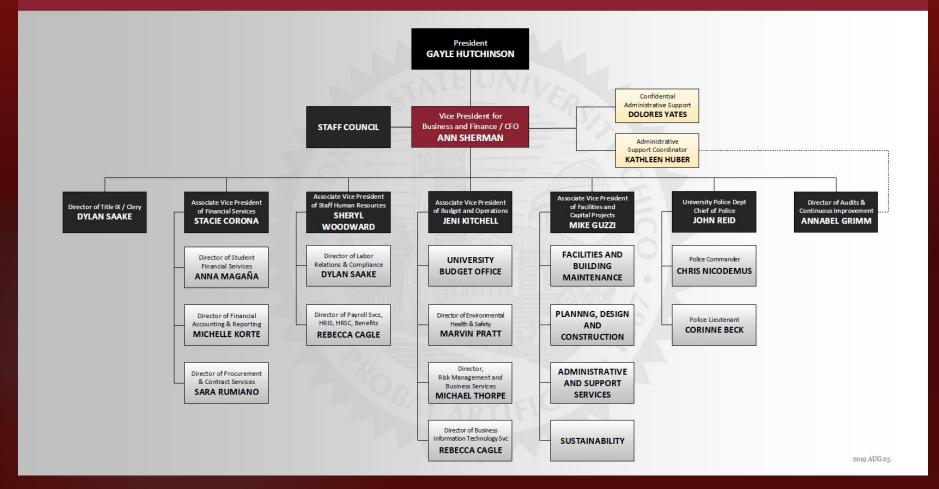
Growth and Develop -ment

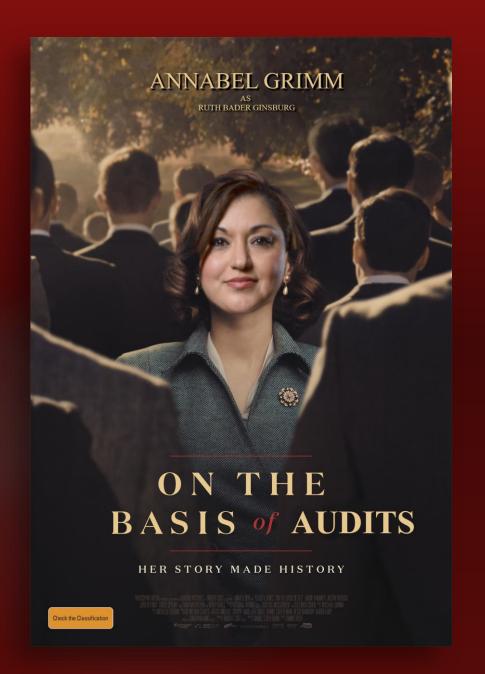
The 6 duties are the actions leaders take to LEAD, not DO

- Structuring Work: designing and assigning work in the most effective and efficient ways possible (Concepts: empowerment, job design, delegation, process design, etc.)
- Managing Talent: hiring great talent, developing employees to contribute, including everyone (Concepts: recruitment, selection, training, diversity, etc.)
- Inspiring Performance: ensuring clear goals and objectives, managing progress, recognizing results (Concepts: goal alignment & cascade, paying attention to progress or lack thereof, termination, rewards, etc.)
- Building a Team: being able to establish positive esprit de corps, be a good team player, maintain good leader relations (Concepts: manage team development and dynamics, contribute effectively, manage upward, etc.)
- Using & Sharing Information: oral and written communications, conveying credibility and trustworthiness, managing financial information, administering policies & procedures, EM/EOs, CBAs, nonverbal behaviors, etc.
- Facilitating Change: keeping employees focused on the tasks today, while preparing them for tomorrow (Concepts: change management, process improvements, building adaption and resiliency, etc.)



CALIFORNIA STATE UNIVERSITY, CHICO DIVISION OF BUSINESS AND FINANCE







ANNABEL GRIMM

Director of Audits & Continuous Improvement

Audits & Continuous Improvement

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Areas of Responsibility

- Internal & External Audit Activities
- Investigations
- Internal Controls
- Business Process Management
- Continuous Improvement

Goals

Develop a strategy for building internal capacity to drive continuous improvements

- Determine support and training needs
- Identify current B&F talent
- Develop process to collect feedback and prioritize improvement
- Communicate plans
- Operationalize changes





JENI KITCHELL

Associate Vice President of Budget & Operations

Budget & Operations

Departments

- Business InformationTechnology Systems (BITS)
- Business Services & Risk Management
- Environmental Health & Safety (EHS)
- University Budget

Goals



- Strategic plan
- Multi-year & multi-fund
- Budget software
- Expand Emergency Prep Program
 - Training, drills, & resources
 - Communication
- 3. Manage Talent







STACIE

Associate Vice President of Financial Services

Financial Services



Areas of Responsibility

- Student Financial Services
- Procurement & Contract Services
- Accounts Payable & Travel
- Financial Accounting & Reporting

Goals

- Concur Travel & Expense
- Impactful Procedural Changes







MIKE GUZZI

Associate Vice President of Facilities and Capital Projects

Facilities Management & Services

Goals

- Sustainability
- Deferred Maintenance

Master Plan

- Finalizing draft plan
- Environmental Impact Report in progress

Hoorah Run November 9th!!!

Projects

- New Science Building
- ▶ Old Science Building
- Butte Hall
- ► Kendall Roof and Upgrades
- Engineering Classrooms
- Glenn Paint and Landscaping
- Solar
- Flood Repairs
- ▶ Temporary Parking Lots
- Bike Path

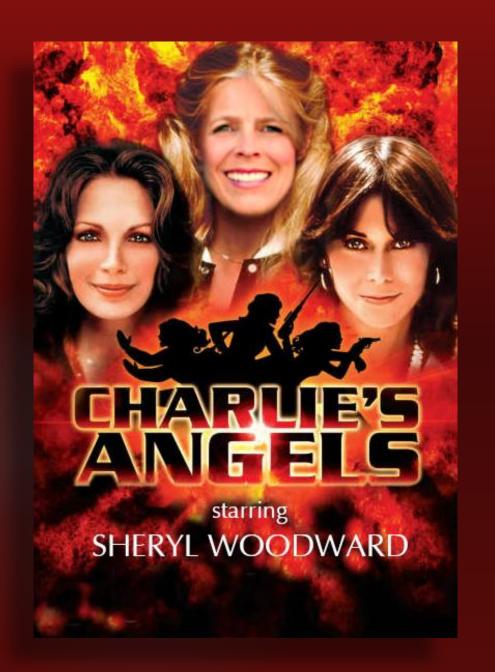






JOHN REID

University Police
Department
Chief of Police

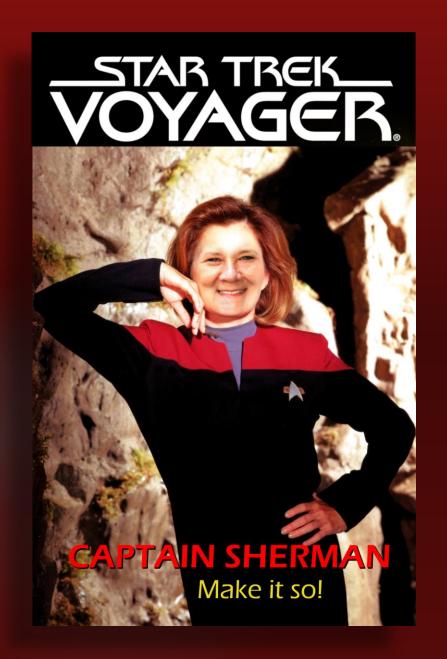




SHERYL WOODWARD

Associate Vice President of Staff Human Resources

https://media.csuchico.edu/media/T own+Hall+Video+Sheryl+Woodward+ 2019/0 t7eiu4gm





SHERMAN

Vice President for Business & Finance CFO

Shared Goal #1

Commit to do the ongoing work required to develop and maintain a high-performing Business & Finance Cabinet group and master the behaviors of a high-functioning group.



- Trust one another
- Engage in unfiltered (yet civil and productive) conflict around ideas
- Commit to the group's decisions and plans of action.
- Hold one another accountable for delivering against these plans
- Focus on the achievement of our collective results

Five Dysfunctions of a Team



Shared Goal #2

Identify at least three examples of the most-impactful policy or procedural changes to benefit the campus community in each area.

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- Solicit feedback for improvements
- Conduct a peer review
- Ascertain compliance parameters provided by any relevant EOs, EMs, or other guidance documents
- Assess improvement options
- Develop a development and implementation plan, to include communication and training, as warranted.

President's Fall Convocation Address



THURSDAY, AUG. 22, 2019, 3-4 P.M.

President Gayle Hutchinson invites the campus community to her fall convocation address on Thursday, August 22, in Harlen Adams Theatre, PAC 144.

The President's remarks begin at 3 p.m. A reception will follow in the courtyard.

THANK YOU to all our speakers & participants!



- AS Conference Services
- University Printing
- Tabling Hosts
- Committee Members